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HEARING ON "EXPANDING JOINT EMPLOYER STATUS: WHAT DOES IT MEAN FOR WORKERS AND  
JOB CREATORS?"

SEPTEMBER 9, 2014  
10:00 A.M.

WITNESS LIST

Mr. Todd Duffield  
Shareholder  
Ogletree, Deakins, Nash, Smoak & Stewart, P.C.  
Atlanta, GA

Mr. Clint Ehlers  
Owner  
FASTSIGNS of Lancaster and Willow Grove  
Lancaster and Willow Grove, PA  
(*Testifying on behalf of the International Franchise Association*)

Mr. Harris Freeman  
Professor of Legal Research and Writing  
Western New England University School of Law  
Springfield, MA

Ms. Catherine Monson  
Chief Executive Officer  
FASTSIGNS International, Inc.  
Carrollton, TX  
(*Testifying on behalf of the International Franchise Association*)

Mrs. Jagruti Panwala  
Owner  
Multiple Hotel Franchises

The Honorable Arne Duncan  
The Honorable Eric Holder  
February 12, 2014  
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Bensalem, PA  
*(Testifying on behalf of the Asian American Hotel Owners Association)*